



**San Diego County**  
**Local Agency Formation Commission**  
 Regional Service Planning | Subdivision of the State of California

**5d**

**AGENDA REPORT**  
 Business | Discussion

December 20, 2024

**TO:** Special Districts Advisory Committee

**FROM:** Michaela Peters, Analyst II  
 Adam Wilson, LAFCO Consultant

**SUBJECT:** **Current Workplan Update on High Priority Project |  
 Municipal Service Review on Healthcare Districts in San Diego County**

**SUMMARY**

The Special Districts Advisory Committee (“Committee”) will receive an update on the current adopted workplan focusing on one of San Diego LAFCO’s highest placed priorities and involving a Municipal Service Review (MSR) on healthcare districts in San Diego County. The MSR will cover the four healthcare districts in San Diego County including: Fallbrook, Palomar, Grossmont, and Tri-City. The review will be divided into two parts and will encompass: an overarching analysis of the district’s services (macro report), followed by a detailed examination (micro report). The update is provided for information with an opportunity for Committee members to provide feedback to staff on interests and/or priorities on behalf of special districts in San Diego County.

**BACKGROUND**

**2024-2025 Adopted Workplan & MSR on Healthcare Districts**

San Diego LAFCO’s current fiscal year workplan includes 30 projects and is divided into two distinct categories – statutory and administrative – along with priority assignments set by the Commission. A scheduled MSR covering the four healthcare districts comes in as priority number two (1b) and covers LAFCO’s statutory responsibility to perform an independent

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### Special Districts Advisory Committee

December 20, 2024 Special Meeting

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review of the four healthcare districts in San Diego County and will highlight: Fallbrook; Palomar; Grossmont; and Tri-City. LAFCO retains discretion in determining the appropriate scope of each MSR and does so currently by policy delegation to the Executive Officer. Nonetheless, all MSRs must meaningfully address the following statutory factors:

- Growth and Population Projections
- Present and Planned Service Capacities
- Adequacy of Services Relative to Community Needs
- Financial Standing
- Opportunities for Shared Facilities
- Accountability of Governmental Structure and Alternatives
- Any Other Factors Required by Local Policy
  - Environmental Justice (San Diego)

### DISCUSSION

This item is for the Committee to receive an update on one of San Diego LAFCO's highest placed priorities involving a municipal service review on the four healthcare districts in San Diego County. It follows Commission action in August 2023 to direct staff to regularly provide updates on the MSRs and in doing so provide opportunities in real-time for Commissioners, Committees, and the public to provide feedback on current and pending activities. The Committee will receive a verbal report by LAFCO staff analyst Michaela Peters.

### Healthcare Districts MSR

Project Manager Michaela Peters

LAFCO Consultant Adam Wilson

The MSR is service-specific and covers all four healthcare districts in San Diego County – Fallbrook, Grossmont, Palomar, and Tri-City – and administratively organized into two distinct parts. The first part is underway and involves a macro evaluation of the four districts' core service functions including capacities, demands, performance and alignment with current and emerging industry standards. The macro report follows San Diego LAFCO's standard MSR format, with individual agency profiles addressing their background, boundaries, demographics, governance, service functions, and financial standing. LAFCO staff will prepare the majority of the document with the notable exception of contracting with Progressive Healthcare to provide expert analysis with respect to assessing service functions. A micro review is also expected to follow (subject to Commission approval in a future workplan) as part of an anticipated addendum to more closely assess community needs and relationship – now and future – with the four healthcare districts.

### ANALYSIS

None.

## RECOMMENDATION

This item is presented to the Committee for information.

## ALTERNATIVES FOR ACTION

None.

## PROCEDURES FOR CONSIDERATION

This item has been placed on the Committee's agenda for information as part of the business calendar. The following procedures are recommended:

- 1) Receive verbal presentation from staff unless waived.
- 2) Invite comments from interested audience members if any.
- 3) Discuss and provided general feedback as needed.

On behalf of staff,



Michaela Peters  
Analyst II

Attachments: None